

Summary of the Proceedings of the UTokyo Management Policy Council Meeting (5th Meeting of FY2025)

1. **Date:** Friday, January 30, 2026
2. **Venue:** Yasuda Auditorium, 2nd Floor Conference Room and Online (Zoom)
3. **Attendees:** Teruo Fujii, Hiroaki Aihara, Akira Sugano, Kaori Hayashi, Yukiko Gotoh, Yukiko Muramoto, Ryuuji Yamamoto, Jeffrey Welsler, Peter Gruss, Yoko Takeda, Chikatomo Hodo, Keiko Honda, Geeta Mehta
4. **Agenda:**
 1. 2025 Fiscal Year UTokyo Budget Plan (Supplementary)
 2. Changes to the 4th Period Medium-Term Plans
 3. Report on the Review Results of the Second Call for Applications for Universities for International Research Excellence
 4. Other Matters
5. **Materials:**
 1. 2025 Fiscal Year UTokyo Budget Plan (Supplementary)(Proposal)
 - 2-1. Changes to the 4th Period Medium-Term Plans (Overview)
 - 2-2. The University of Tokyo Medium-Term Plans Comparison Table of Current Version and Proposed Changes
 - 2-3. The University of Tokyo 4th Period Medium-Term Goals and Medium-Term Plans
 3. Overview of the Advisory Board's Review on the Certification of the Universities for International Research Excellence (Excerpt)
 - 4-1. Response to the Proposal from the Management Policy Council on the Presidential Selection
 - 4-2. Desired Attributes of the President
 - 4-3. Desired Attributes of the President (Comparison with the Previous Version)(Reference)
 - 4-4. Proposal from the Management Policy Council on the Presidential Selection (Reference)
 5. Management Policy Council Meeting Schedule for FY2025
6. **Proceedings:**
 - (1) **2025 Fiscal Year UTokyo Budget Plan (Supplementary):**
 - President Fujii and Akira Sugano provided an explanation of the supplementary budget plan for the 2025 fiscal year based on Material 1. Following the explanation, a discussion was held regarding the adequacy of measures to address inflation and rising personnel costs, the impact of recent incidents on financing and donations and the corresponding responses, as well as future financial strategies and initiatives for improving operational efficiency. As a result of the deliberation, the proposal was approved as originally presented.
 - (2) **Changes to the 4th Period Medium-Term Plans:**
 - President Fujii and Hiroaki Aihara provided an explanation, based on Material 2, of the proposed changes to the 4th Period Medium-Term Plans, specifically the revision of enrollment capacity associated with an increase in student intake in the Faculty of Medicine and the doctoral program in the Graduate School of Information Science and Technology. Following the explanation, a discussion was held regarding the scale and rationale of each increase, the impact of the increased number of students on the university's financial situation, and the response to growing student demand in the fields

of information science and AI. As a result of the deliberation, the proposal was approved as originally presented.

(3) Report on the Review Results of the Second Call for Applications for Universities for International Research Excellence:

- Hiroaki Aihara provided an explanation, based on Material 3, of the overview of the review results of the second call for applications for Universities for International Research Excellence, the evaluation and points of concern raised with respect to the University of Tokyo, as well as the basic approach to the future review process.
- Chair Honda then proposed that the portion of the explanation and discussion concerning more specific measures going forward be kept confidential pursuant to Article 2, Paragraph 1 of the *Understanding on the Operation of the University of Tokyo Management Policy Council*, as it contains matters that could affect the ongoing and future review process. Following deliberation, this proposal was approved, after which explanations and discussions were conducted with respect to the matter.

(4) Other Matters

- The administrative office provided an explanation of the schedule for the 6th Management Policy Council meeting for FY2025, based on Material 5.
- The administrative office provided an explanation, based on Material 4, regarding the revision of the Desired Attributes of the President, in light of the opinions submitted by the Management Policy Council to the University President Screening & Inspection Committee in connection with the presidential selection process scheduled for FY2026, as well as the planned schedule for its future public release.